



HILLINGDON
LONDON



Corporate Services and Partnerships Policy Overview Committee

Councillors on the Committee

Richard Lewis (Chairman)

Michael White (Vice Chairman)

Sid Garg

Liz Kemp

Carol Melvin

Robin Sansarpuri

Date: THURSDAY, 23 JULY 2009

Time: 7.30 PM

Venue: COMMITTEE ROOM 3 -
CIVIC CENTRE, HIGH
STREET, UXBRIDGE UB8
1UW

**Meeting
Details:** Members of the Public and
Press are welcome to attend
this meeting

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This Agenda is available online at:
<http://www.hillingdon.gov.uk>

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Policy Overview

About this Committee

This Policy Overview Committee (POC) will undertake reviews in the areas covered by the Deputy Chief Executive's Office and Finance and Resources Directorate and can establish a working party (with another POC if desired) to undertake reviews if, for example, a topic is cross-cutting.

This Policy Overview Committee will consider performance reports and comment on budget and service plan proposals for the Deputy Chief Executive's Office and Finance and Resources Directorate.

The Cabinet Forward Plan is a standing item on the Committee's agenda.

The Committee will not consider call-ins of Executive decisions or investigate individual complaints about the Council's services.

Terms of Reference

The Constitution defines the terms of reference for Policy Overview Committees as:

1. To conduct reviews of policy, services or aspects of service which have either been referred by Cabinet, relate to the Cabinet Forward Plan, or have been chosen by the Committee according to the agreed criteria for selecting such reviews;
2. To monitor the performance of the Council services within their remit (including the management of finances and risk);
3. To comment on the proposed annual service and budget plans for the Council services within their remit before final approval by Cabinet and Council;
4. To consider the Forward Plan and comment as appropriate to the decision-maker on key decisions which relate to services within their remit (before they are taken by the Cabinet);

Policy Overview Committees will not investigate individual complaints.

This Committee performs the Policy Overview role in relation to the following services:

1. human resources and personnel service;
2. e-Government and ICT;
3. democratic services;
4. legal services;
5. the Council's property portfolio, including property and asset acquisition and disposal, and capital programme;
6. corporate finance, including:
 - a. development of a medium term budget strategy;
 - b. scrutiny of the Council's management of its resources;
 - c. reviewing the operation of the Council's financial rules making proposals to the Cabinet and/or Council for their development
7. the Council's overall performance and corporate improvement work particularly in relation to the Comprehensive Performance Assessment and Corporate Assessment;
8. economic development and single regeneration budget;
9. the Local Strategic Partnership and Community Strategy;

10. Local Area Agreement;
11. community partnerships and the Council's voluntary sector strategy;
12. corporate aspects of diversity & equalities policy;
13. Best Value;
14. any other cross-cutting portfolios that might be created and any functions not included within the remit of the other Policy Overview Committees.

Agenda

- 1 Apologies for Absence and to report the presence of any substitute Members
- 2 Declarations of Interest in matters coming before this meeting
- 3 To receive the minutes of the meeting held on 7 July 2009
To Follow
- 4 Exclusion of Press and Public
To confirm that the items of business marked Part I will be considered in public and that the items marked Part II will be considered in private.
- 5 Budget Outturn and Context for 2009/10
To Follow
- 6 Witness Session: Major review: Impact of a Pandemic in Hillingdon and the Effects on Council Services and Residents (**Pages 1-12**)
- 7 Work Programme 2009/10 (**Pages 13-16**)
- 8 Cabinet Forward Plan (**Pages 17-20**)

Major review: Impact of a Pandemic in Hillingdon and the Effects on Council Services and Residents

Witness session

Contact Officer: Khalid Ahmed
Telephone: 01895 250833

REASON FOR ITEM

To enable the Committee to gather evidence as part of their review into the impact of a pandemic in Hillingdon and the effects on Council services and residents.

OPTIONS AVAILABLE TO THE COMMITTEE

1. Question the witnesses using the suggested questions
2. Ask additional/supplementary questions as required
3. Highlight issues for further investigation

INFORMATION

1. At the Committee's meeting of 7 July 2009 consideration was given to a draft scoping report on a review into the impact of a pandemic in Hillingdon and the effects on Council services and residents. An updated scoping report is attached to this report as appendix 1.
2. The initial draft scoping report included reference to the impact of a pandemic on businesses and what the Council could do to help the local economy, but Members agreed that this would make the scope of the review far too wide.
3. As Members will be aware an outbreak of swine flu has spread to the UK. The virus was first identified in Mexico in April and has since become a pandemic which means it has spread around the world. So far the new virus is known to have infected 77,000 people in over 100 countries around the world. However this figure is almost certainly a larger underestimate because it reflects only those cases which have been confirmed by laboratory tests.
4. In the majority of cases the virus has proved relatively mild, however, more than 300 people have died worldwide and its 'risk profile' is still not fully understood. In the UK there have been nearly 10,000 confirmed cases, of these over 100 have been hospitalised and 15 people have died.

WITNESSES

5. Members discussed potential witnesses at their last meeting and it was agreed to start the review by examining the business and continuity plans the Council has in place in the vent of a pandemic. The following invites have been sent to named officers and departments:

- Mike Price – Civil Protection Manager
- Steve Palmer – Head of Information and Communications Technology
- Amanda March – Head of Human Resources
- John Purcell – Bereavement Manager
- Lloyd White – Head of Democratic Services
- An officer from Education and Children’s Services

Suggested questions

- i) Can a brief outline be given to this Council’s local resilience and response plans for a pandemic?
- ii) How can this Council mitigate the impact of a pandemic on Council staff? What precautions can be taken, particularly in relation to front desk staff that come into contact with the public?
- iii) What advise will be given to staff in relation to sickness leave should the pandemic have a major impact on Council staff?
- iv) What working practises will be required for Council staff to enable essential services to be provided to residents, particularly the most vulnerable residents of the Borough?
- v) What ICT arrangements will need to be put in place should a pandemic have a major impact on Council staff? Will there be contingency plans to enable home working, ‘hot-desking’, working at other Council offices etc?
- vi) What constitutional arrangements have the Council in place to enable the Council’s decision making process to continue in the event of a pandemic?

PAPERS WITH THE REPORT

Revised scoping report (as agreed at meeting of 7 July 2009) - Appendix 1

Background Information on Pandemics – Appendix 2

SUGGESTED COMMITTEE ACTIVITY

1. Members question the witnesses and identify important issues for their review.
2. Members consider the written evidence provided.
3. Members to discuss the evidence gathered to date on their review and note any potential draft recommendations.

**CORPORATE SERVICES & PARTNERSHIPS
POLICY OVERVIEW COMMITTEE**

2009/10

DRAFT REVIEW SCOPING REPORT

Proposed review title:

**THE IMPACT OF A PANDEMIC IN HILLINGDON AND THE EFFECTS ON
COUNCIL SERVICES AND RESIDENTS**

Aim of the review

To review how the Council has prepared for a pandemic in terms of the effects on Council services and on residents of the Borough who use those services.

Proposed outcome

A report summarising the Committee's findings would be completed and presented to the Council's Cabinet. The report will present recommendations on the Council's individual and multi-agency resilience and response plans for a potential pandemic, particularly in relation to the impact on Council services, and on residents of the Borough who use those services.

Terms of reference

1. To examine the local resilience and response plans which are in place for this Council to respond to a pandemic.
2. To examine how the Council could mitigate the impact of a pandemic on Council staff and the services provided.
3. To examine the multi-agency planning for a pandemic and looking at any gaps which may exist in the delivery of services?
4. To examine the working practices that the Council will require during a pandemic to ensure a minimum disruption to Council services.
5. To examine the priority services which the Council and its partners will need during a pandemic to vulnerable people in conjunction with its

partners.

6. To make recommendations from the above investigations, in relation to the resilience and planning processes for this Council's response to a pandemic.

Reasons for the review

It has been widely reported that the World Health Organisation has raised the alert over swine flu to pandemic status. Swine flu originated in Mexico and has spread rapidly to other parts of the world, including this country.

As the Port Authority for Heathrow Airport, the Council already has well developed plans in place for this type of issue and the Council works with the Health Protection Agency and other partners to put necessary measures in place. This review is therefore timely in that it will seek to examine whether the Council could do more to mitigate the effects of a pandemic on Council services and residents.

Part of the review will examine the existing arrangements the Council has in place for dealing with pandemic Influenza as detailed in the London Regional Resilience Flu Pandemic Response Plan and the work carried out by the Council's Civil Protection Service. The review will contribute to ensuring preparations are in place to enable the Council to provide essential services to residents, particularly the most vulnerable, during a pandemic.

Key issues

1. What business continuity and contingency plans have the Council in place to ensure that critical services and outputs continue to be delivered throughout a pandemic?
2. What is the multi-agency approach to a pandemic, particularly in relation to the provision of essential services to residents?
3. What will the effects of a pandemic be on Hillingdon PCT' budget? How will providing both Tamiflu and/or vaccines to patients affect the financial deficit of the PCT?
4. What operational plans will the Council have in place should a pandemic widely affect the Council's workforce? What advice would be given to staff who meet the public face-to-face and what safeguards would be put in place? How would staff commute to work if public transport is affected?
5. Are the command structures, roles and responsibilities during a pandemic clear?
6. Would flexible working be encouraged such as home or remote working and would the Council have the IT infrastructure to enable this to happen?

7. To some extent the level of staff absence during a pandemic depends on the demographics of the Council's work teams and the numbers who have childcare or family responsibilities. What estimates can be made of the likely numbers of the Council's workforce this will include?

Methodology

A review of the relevant literature and websites including:

- Cabinet Office – London Resilience preparing for emergencies
<http://www.cabinetoffice.gov.uk/ukresilience.aspx>
- Health Protection Agency - <http://www.hpa.org.uk/>
- Department of Health - <http://www.dh.gov.uk/en/index.htm>
- London Borough of Hillingdon – Council's response to swine flu -
<http://www.hillingdon.gov.uk/index.jsp?articleid=17634>

Witness sessions to potentially include:

- Mike Price, Civil Protection Manager, London Borough of Hillingdon
- Claude Seng, Health Protection Agency
- Shikha Sharma, Hillingdon Primary Care Trust
- Officer from Human Resources at London Borough of Hillingdon
- Steve Palmer, Head of Information and Communications Technology, London Borough of Hillingdon
- Paul Whaymand, Head of Accounting Services, London Borough of Hillingdon
- Shabeg Magra, Airport Services Manager and John Purcell Bereavement Manager at London Borough of Hillingdon
- Other local authorities
- Business Continuity specialist
- Officer from the London Resilience Team – Government Office for London

Stakeholders and consultation plan

As many stakeholders as possible would be invited to give evidence to the Committee in person. In addition to those outlined above, further stakeholders could be invited to give written evidence to the review. For example, the Council's Corporate Communications Team could be used to undertake consultations for the review. In addition the Council's website and/or *Hillingdon People* could be used to engage with stakeholders and to invite views on the review.

Connected work (recently completed, planned or ongoing)

In undertaking their work on the effects of a pandemic, the Committee will need to be aware of the work the Head of Business Services has already carried out in relation to the Council's response to a pandemic.

In addition this Council is part of the London Regional Resilience Forum which was required by the Cabinet Office in 2005, to oversee the development of individual and multi-agency resilience and response plans for a potential influenza pandemic. The London Regional Resilience Flu Pandemic Response Plan was approved at the Forum in May 2006, and was last updated in March 2009.

Hillingdon PCT in their role as the lead NHS Organisation are also involved in the planning process for responding to the effects of a pandemic. More information will be obtained from the PCT from witness sessions.

Proposed timeframe & milestones

Meeting	Action	Comments
7 July 2009	Consider draft scoping report and to give consideration to the witnesses the Committee would like to invite to give evidence	Comment on the draft scope for the review and discuss preferred witnesses. Background information on pandemics and its impact on the public and on Council services.
23 July 2009	Finalisation of scoping report and consideration of potential witness sessions First witness session	Members to set the parameters for the review and to hear what this Council already has prepared in the event of a pandemic. Also to decide on witness sessions Potential witnesses: Mike Price, Civil Protection Manager, LBH, Steve Palmer, Head of Information and Communications Technology LBH, John Purcell Bereavement Manager at LBH, Amanda Marsh, Amanda Marsh, Head of Human Resources
8 September 2009	Second witness session	Session to focus on the work the Council's partners have already undertaken in relation to planning for a pandemic. Potential witnesses: Shikha Sharma from Hillingdon PCT, Claude Seng, Health Protection Agency
14 October 2009	Third witness session	Session to look at the work of London Resilience and other local authorities as well as to hear from a Business Continuity specialist

		Potential witnesses: Officer from the London Resilience Team – Government Office for London, officers from other local authorities and a Business Continuity specialist
12 November 2009	Fourth witness session	Final Session to finish off the review and to draft the review's recommendations Potential witnesses – To be decided
20 January 2009	Agree report	Sign off final report.

Risk assessment

This is a broad topic and it will therefore be important to ensure that the Committee remain focused on areas within the remit of this Policy Overview Committee. The Committee will note that Emergency Planning falls within the remit of Residents and Environmental Services Policy Overview Committee so it will be important for Members to look at areas it can influence.

Information Updates

As there is currently a Worldwide pandemic alert in operation, coupled with emergency procedures active in the UK, it is important that the POC receive regular updates on the progress of the pandemic. It is proposed that in addition to reports to the Policy Overview Committee, email bulletins on a monthly basis are provided to Members, bringing together global, national and local information on this issue.

BACKGROUND INFORMATION ON PANDEMICS

The Government judges that one of the highest current risks to the UK is the possible emergence of a human influenza pandemic – that is the rapid worldwide spread of influenza caused by a novel virus to which people would have no immunity, resulting in serious harm to human health, and wider social and economic damage and disruption.

What is a Pandemic?

An influenza pandemic occurs when a novel influenza virus appears, against which the human population has little or no immunity. Recently the world has encountered swine flu pandemic which has spread globally but has not impacted too greatly on this country.

Influenza is one of the most difficult infectious diseases to control because the virus spreads easily from person to person via the respiratory route when an infected person talks, coughs or sneezes. The incubation period is in the range of one to four days. Historical evidence suggests that one person infects about two others on average and that influenza spreads particularly rapidly in closed communities such as schools or residential homes.

Influenza poses a serious danger for high risk groups (the very young, the elderly and the chronically ill and some disabled people).

Pandemics can cause major social and economic damage and disruption. Social disruption may be greatest when rates of absenteeism impair essential services.

Non Health Impacts of an Influenza Pandemic in the UK

- In the absence of early or effective interventions, society is also likely to face much wider social and economic disruption, significant threats to the continuity of essential services, lower productivity levels, shortages and distribution difficulties.
- Individual organisations may also suffer from the pandemic's impact on business and services. Difficulties in maintaining business and service continuity will be exacerbated if the virus affects those of working age more than other groups, and fear of infection, illness, care-providing responsibilities, stress, bereavement and potential travel disruption are likely to lead to higher levels of staff absence.
- High levels of public and political concern, general scrutiny and demands for advice and information are inevitable at all stages of a pandemic.

How can the influenza virus be prevented?

- Strict adherence to infection control practices, especially hand hygiene, containment of respiratory secretions and the use of Personal Protective Equipment.
- Administrative controls such as separation or cohorting of patients with influenza.
- Instructing staff members with respiratory symptoms to stay at home and not come into work.
- Education of staff and general awareness raising of the need to regularly clean the office equipment.

Severity of Illness and Deaths

An influenza pandemic ¹ will result in a large number of deaths throughout London. The projected scale of excess deaths during a pandemic particularly at the upper end of the planning assumptions is likely to present many challenges for local services. Planning in both the local health community and Local Authorities will need to recognise the requirement for sensitive and sympathetic management of potentially large number of deaths.

Impact on Council services

- **School closures** – Influenza transmits readily wherever people are in close contact and is likely to spread particularly rapidly in schools. As children will have no residual immunity they could be amongst the groups worst affected and can be ‘super spreaders’. The decision to close schools would have an impact on not only the education of children, but also services and businesses dependent on working parents. In addition Local Authorities have a legal duty to provide education “at school or otherwise” for children who for any reason may not for any period receive suitable education unless such arrangements are made for them.
- **Vulnerable People** – In the event of a pandemic vulnerable people may include; children, older people, mobility impaired, those mentally or cognitively function impaired, individuals supported by the Local Authority, or the independent sectors within the community, the homeless etc. The process of identifying and managing vulnerable people needs to take place at local level.
- **Business Continuity and Resilience Planning** – It is highly probable that the pandemic will consist of one or more waves, and once established, its speed of spread will leave little time for contingency planning or preparations. Once person to person transmission is

¹ As detailed in World Health Organisation Pandemic Flu Phase 6

established, preventing the pandemic is unlikely to be possible, as most people are likely to be exposed to the virus at some stage during normal activities. Those with influenza like symptoms should minimise contact with others by remaining at home until the symptoms have resolved. Those who are not symptomatic should continue normal activities for as long as possible.

Although existing business continuity plans for other disruptive challenges provide a good starting point for planning for a pandemic, it must be recognised that an influenza pandemic presents a unique scenario in terms of prolonged pressures through a reduced workforce and potentially increased workload. Organisations are therefore expected to develop specific business continuity and contingency plans to ensure that critical services and outputs continue to be delivered throughout a pandemic.

Over the course of a pandemic, staff are likely to be absent from work for a combination of reasons including personal illness, bereavement, fear of infection, the impact of public health measures such as school closures and other factors such as transport difficulties. All sectors should plan for such an eventuality which could last several months.

Each organisation needs to estimate the level of staff absence and its potential impact on its own activities. The level of staff absence will depend to some extent on the composition of the workforce and the environments in which people work. In order to derive estimates for the total numbers likely to be absent, employers should consider the demographics of their work teams, including the percentage who have childcare or other family responsibilities, 'normal' absenteeism levels and options for home or remote working.

Making temporary changes to working practices – e.g. reducing close face-to-face contact; providing physical barriers to transmission; enhancing cleaning regimes; ensuring that the necessary protective equipment is available; having hand washing; waste disposal and other hygiene facilities in place – and actively promoting these and other similar measures can help encourage and maintain attendance at work during the response phase.

Multi-Agency Planning and Preparedness

It is likely that most, if not all, of the agencies that make up the London Resilience partnership will have established internal planning groups to lead on and co-ordinate and establish integrated multi-agency response plans.

The response to a pandemic at a Borough level will require collaboration between the PCT, other NHS organisations, the sector Health Protection Unit of the Health Protection Agency, together with Local Authorities, emergency services, other local organisations and the public.

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Agenda Item 7

Work Programme 2009/10

Contact Officer: Khalid Ahmed
Telephone: 01895 250833

REASON FOR ITEM

This report is to enable the Committee to review meeting dates and forward plans. This is a standard item at the end of the agenda.

OPTIONS AVAILABLE TO THE COMMITTEE

1. To confirm dates for meetings
2. To make suggestions for future working practices and/or reviews.

INFORMATION

All meetings to start at 7.30pm

Meetings	Room
9 June 2009	CR 3
7 July 2009	CR 3
23 July 2009	CR 3
8 September 2009	CR 3
14 October 2009	CR 3
12 November 2009	CR 3
20 January 2010	CR *
23 February 2010	CR *
17 March 2010	CR *
21 April 2010	CR *

* Rooms to be allocated by FM

Corporate Services & Partnerships Policy Overview Committee

2009/10 DRAFT Work Programme

Meeting Date	Item
9 June 2009	Setting High Ethical Standards – Implementation of Action Plan
	Discussion on work programme for 2009/10
	Cabinet Forward Plan
7 July 2009	Deputy Chief Executive's and Finance and Resources reports on Key Performance Indicators linked to Group Plans
	Work programme for 2009/10: Draft Scoping Report on the Economic Effects of a Pandemic and its Effect on Council services and residents
	Cabinet Forward Plan
23 July 2009	Budget Outturn and Context for 2009/10
	Work Programme 2009/10
	Work programme for 2009/10: Finalisation of Scoping Report on the Impact of a Pandemic in Hillingdon and the Effects on Council Services and Residents
	Witness Session 1
	Work Programme
	Cabinet Forward Plan
8 September 2009	Major Review in 2009/10 – First Review
	Witness Session 2
	Cabinet Forward Plan
	Work Programme

14 October 2009	Major Reviews in 2009/10 – First Review Witness Session 3
	Cabinet Forward Plan
	Work Programme

12 November 2009	Major Reviews in 2009/10 – First Review Witness Session 4
	Cabinet Forward Plan
	Work Programme

20 January 2010	Direction of Travel for Performance Indicators
	Presentation of Group Plans for 2010/2011
	Draft Budget for Consideration
	Major Reviews in 2009/10 – First Review Final Report
	Cabinet Forward Plan
	Work Programme

23 February 2010	Major Reviews in 2009/10 – Second Review Witness Session 1
	Cabinet Forward Plan
	Work Programme

17 March 2010	Major Reviews in 2009/10 – Second Review Witness Session 2
	Cabinet Forward Plan
	Work Programme

21 April 2010	Major Reviews in 2009/10 – Second Review Witness Session 3
	Cabinet Forward Plan
	Work Programme

Cabinet Forward Plan

Contact Officer: Khalid Ahmed
Telephone: 01895 250833

REASON FOR ITEM

The Committee is required to consider the Forward Plan and provide Cabinet with any comments it wishes to make before the decision is taken.

OPTIONS OPEN TO THE COMMITTEE

1. Decide to comment on any items coming before Cabinet
2. Decide not to comment on any items coming before Cabinet

INFORMATION

1. The Forward Plan is updated on the 15th of each month. An edited version to include only items relevant to the Committee's remit is attached below. The full version can be found on the front page of the 'Members' Desk' under 'Useful Links'.

SUGGESTED COMMITTEE ACTIVITY

1. Members decide whether to examine any of the reports listed on the Forward Plan at a future meeting.

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The Cabinet Forward Plan July 2009 to October 2009 onwards - (Corporate Services and Partnerships POC items only)

Ref	Report Title	Advance information	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact	Consultation	Background Documents	NEW ITEM
ASCH&H = Adult Social Care, Health & Housing; DCEO = Deputy Chief Executive's Office; E&CS = Education & Children's Services; E&CP = Env't & Consumer Protection; F&R = Finance & Resources; P&CS = Planning & Community Services									
CABINET - 16 JULY 2009									
328	Procurement of Building Works for three New Youth Clubs	The Council is moving forward on its policy to provide 3 new Young People's Centres in the Borough. This report will accept tenders for their construction.	Charville, Northwood Hills, South Ruislip, but benefiting all the Borough		Cllr David Simmonds & Cllr Jonathan Bianco	DCEO Jim Cameron	Internal		
SI Page 15	Monthly Council Budget - monitoring report	The Cabinet receives a monthly report setting out in detail the council's revenue and capital position.	All		Cllr Jonathan Bianco	F&R Paul Whaymand 01895 556074			
CABINET MEMBER - JULY 2009									
SI	Standard Items taken each month by the Cabinet Member	Cabinet Members make a number of decisions each month on standard items - details of these standard items are listed at the end of the Forward Plan.	Various		All	DCEO Nikki Stubbs 01895 250472	Various	Various	
CABINET - 24 SEPTEMBER 2009									
SI	Monthly Council Budget - monitoring report	The Cabinet receives a monthly report setting out in detail the council's revenue and capital position.	All		Cllr Jonathan Bianco	F&R Paul Whaymand 01895 556074			

Ref	Report Title	Advance information	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact	Consultation	Background Documents	NEW ITEM
ASCH&H = Adult Social Care, Health & Housing; DCEO = Deputy Chief Executive's Office; E&CS = Education & Children's Services; E&CP = Env't & Consumer Protection; F&R = Finance & Resources; P&CS = Planning & Community Services									
SI	Reports from Policy Overview Committees - submitted in accordance with the constitution	Major Policy Review recommendations for consideration by the Cabinet as and when completed			as appropriate	DCEO Mark Braddock 01895 250470			
SI	Quarterly Voluntary Sector Leases Report	Regular quarterly report on discounted leases to voluntary sector organisations that benefit residents and the wider community	All		Cllr Jonathan Bianco	F&R Gregory Morrison			
SI	Quarterly Performance report and LAA Monitoring - Quarter 1	Regular monitoring report about how the council is progressing against the targets in the Local Area Agreement.	All		Cllr Douglas Mills	DCEO Ian Edwards 01895 250612			
SI Page	Quarterly Performance report and Council Plan monitoring - Quarter 41	Regular monitoring report about how the council is performing and delivering its priorities as set out by the Leader in the Council Plan.	All		Cllr Douglas Mills	DCEO Susie Kemp 01895 277182			
CABINET MEMBER - SEPTEMBER 2009									
321	Hillingdon Academy Tender	The report will provide justification to recommend a single supplier who provides the Council with optimum value for money and innovative delivery solutions, to effectively deliver the Hillingdon Academy Programme from November 2009 - 2012.	Various		Cllr Douglas Mills & Scott Seaman-Digby	DCEO Alison Gorman	Internal		NEW
SI	Standard Items taken each month by the Cabinet Member	Cabinet Members make a number of decisions each month on standard items - details of these standard items are listed at the end of the Forward Plan.	Various		All	DCEO Nikki Stubbs 01895 250472	Various	Various	
CABINET - 15 OCTOBER 2009									
319	Appointment of Banking Services Supplier to the London Borough of Hillingdon	The Council's main banking contract expires on 31.3.2010. The report will outline the tendering process and results, and recommend that a new contract be awarded to the preferred supplier.	All		Cllr Jonathan Bianco	F&R Annette Reeves			

Ref	Report Title	Advance information	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact	Consultation	Background Documents	NEW ITEM
<small>ASCH&H = Adult Social Care, Health & Housing; DCEO = Deputy Chief Executive's Office; E&CS = Education & Children's Services; E&CP = Env't & Consumer Protection; F&R = Finance & Resources; P&CS = Planning & Community Services</small>									
SI	Monthly Council Budget - monitoring report	The Cabinet receives a monthly report setting out in detail the council's revenue and capital position.	All		Cllr Jonathan Bianco	F&R Paul Whaymand 01895 556074			
SI	Reports from Policy Overview Committees	Major Policy Review recommendations for consideration by the Cabinet as and when completed			as appropriate	DCEO Democratic Services			

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